

Board

The Delivery Authority Board's responsibilities are set out in the CRRDA Act. The Board's functions are to:

- Ensure the proper, efficient and effective performance of the Delivery Authority's functions;
- Decide the objectives, strategies and policies to be followed by the Delivery Authority;
- Ensure the Delivery Authority complies with its strategic plan, and operational plan, under the FAA for a financial year;
- Report to the Minister about the performance of the Delivery Authority's functions; and
- Another function given to the board under the Act.

As at 30 June 2019, the Board was comprised of three permanent (*ex officio*) members, and six appointed members. The *Queensland Register of Appointees to Government bodies* includes remuneration information for Delivery Authority Board Members. Permanent Board members do not receive additional remuneration as part of their Board member role.

As at 30 June 2019 Permanent members included:

- Mr Frankie Carroll, Under Treasurer, Queensland Treasury;
- Ms Rachel Hunter, A/Director-General, Department of the Premier and Cabinet; and
- Mr Neil Scales OBE, Director-General, Department of Transport and Main Roads.

Appointed members included:

- The Honourable Paul Lucas (Chairperson);
- Emeritus Professor Mary O'Kane AC;
- Ms Lucy Snelling;
- Mr John Lee;
- Mr John McEvoy; and
- Mr Tim Rothwell.

Former Board Members – 2018-19

Mr Jim Murphy was a Board member from 14 April 2017 to 14 September 2018 and was Chair from 12 December 2017 to 14 September 2018.

Previously Mr Stewart was a board member from 14 April 2017 to 9 February 2019. He returned to his position as Director General Department of the Premier and Cabinet on 19 August 2019.

Ms Mary-Anne Curtis was Acting Under Treasurer before Mr Frankie Carroll was appointed Under Treasurer. Ms Curtis was a Member of the Board *ex officio* from 15 September 2018 to 8 February 2019 in her capacity as Acting Under Treasurer.

Board Meetings and Attendance

There were 14 Board Meetings between 1 July 2018 and 30 June 2019.

Attendance is outlined below.

Members	Attended	Held
The Honourable Paul Lucas (Chair)	14	14
Mr Frankie Carroll (New Member - 7 Mtgs)	3	(7)*
Mr Dave Stewart (7 Mtgs)	6	(7)*
Ms Rachel Hunter (New Member - 7 Mtgs)	6	(7)*
Mr Neil Scales OBE	9	14
Professor Mary O’Kane AC	13	14
Mr John Lee	11	14
Mr John McEvoy	14	14
Ms Lucy Snelling	14	14
Mr Tim Rothwell (New Member – 8 Mtgs)	5	(8)*
Former Members		
Mr Jim Murphy (Member – 2 mtgs)	1	(2)*
Ms Mary-Anne Curtis (Member – 5 mtgs)	3	(5)*

* Number of meetings the member was qualified / available to attend as Board Member

Board Members



**THE HONOURABLE
PAUL LUCAS**

*B.Econ., LL.B., M.B.A.,
M.U.R.P., Prof. Cert.
Arb., MPIA, FAICD
Chairperson
Appointed Member
14 April 2017,
appointed Chair
20 September 2018*

Experience

Paul Lucas is a non-executive director and consultant. Mr Lucas has held Board positions with and consulted to public and private sector transport and infrastructure related corporations including Airservices Australia and Powerlink.

Mr Lucas lectures at a postgraduate level in Strategic Metropolitan and Transport and Infrastructure Planning. He is a Board member at the Institute for Urban Indigenous Health and at the Australian College of Optometry. Mr Lucas is an Adjunct Professor at Australian Catholic University and Bond University and a Governance, Infrastructure and Public Policy Consultant with University of Queensland International Development.

Mr Lucas is a Solicitor and Urban Planner by profession and was Deputy Premier for four years, and a Minister in the Queensland State Government for 11 years. His ministerial responsibilities included Infrastructure and Planning, Transport and Main Roads, Local Government, Energy, Health and Attorney-General. Mr Lucas was involved in many large transport infrastructure projects in South East Queensland including: Springfield Rail Line; Varsity Lakes Extension; Salisbury-Kuraby Duplication; Inner-Northern Busway; Northern Busway; Boggo Road Busway; Eastern Busway; Tugun Bypass; Airport Link; and the Gateway Upgrade Project. Mr Lucas was also the minister responsible for managing the state's relationships with the federal and local governments on these and other projects.



**EMERITUS
PROFESSOR
MARY O'KANE AC**

*Board Member
Appointed
14 April 2017*

Experience

Professor O'Kane is New South Wales (NSW) Chief Scientist and Engineer, a company director and Executive Chairman of O'Kane Associates, a company advising governments and the private sector on innovation, research, education and development. Professor O'Kane was Vice-Chancellor of the University of Adelaide from 1996 to 2001 and Deputy Vice-Chancellor (Research) from 1994 to 1996. Before that she was Dean of Information Sciences and Engineering at the University of Canberra.

In the field of infrastructure she is a Special Advisor to Infrastructure NSW and chairs the NSW Air Quality in Tunnels Committee. She was formerly on the boards of the Multifunction Polis and AARNet and was a member of the Australian Capital Territory Very Fast Train Advisory Committee. She chairs the NSW Energy Security Taskforce and is a panel member of the Review of the National Electricity Market (Finkel Review).

Professor O'Kane has served on several boards and committees in the public and private sectors, especially related to research, engineering, ICT and energy. She is currently chair of the Boards of the Cooperative Research Centre (CRC) for Spatial Information, the Space Environment Management CRC, and the Institute of Marine and Antarctic Studies at the University of Tasmania.

She serves on the boards of Business Events Sydney Ltd, Queensland University of Technology, the New Zealand Antarctic Research Institute, the Development Gateway, the Capital Markets CRC and the Innovative Manufacturing CRC. She was Chair of the Australian Centre for Renewable Energy, Chair of the Development Gateway, a Director of F.H. Faulding & Co Ltd and was a Member of the Australian Research Council, the Cooperative Research Centres Committee and the Boards of the CSIRO and NICTA.

Professor O'Kane is a Fellow of the Australian Academy of Technological Sciences and Engineering and an Honorary Fellow of Engineers Australia.



MR JOHN LEE
Board Member
Appointed
14 April 2017

Experience

Mr John Lee is the Lead Partner of Newgate Australia’s Canberra Office. He has held a number of senior positions at the state government level including Director-General of the Department of Commerce and Transport for NSW from 2003 to 2010. Mr Lee was then appointed the Chief Executive Officer of the Australian Tourism and Transport Forum, a national advocacy organisation for improved public transport and visitor economy infrastructure.

Mr Lee has extensive experience in both operations and planning of heavy rail and transport solutions. Early in his career Mr Lee worked as General Manager of CityRail in the lead up to the 2000 Olympics in Sydney. He also played a pivotal role in the planning and construction of many rail projects on the CityRail network. Mr Lee is the former Chief Executive of Australian Sailing, Sydney Roosters National Rugby League club and a former Australian Sports Commissioner. He also has extensive experience in governance.



MR JOHN MCEVOY
Board Member
Appointed
1 June 2017

Experience

Mr John McEvoy has 35 years’ experience in the mobilisation and successful delivery of major infrastructure programs and mega-projects in Australia and internationally.

In the past 15 years Mr McEvoy has focused on adapting proven investment governance practices to plan and deliver major economic, social and environmental infrastructure in the rail, road, ports, energy, water, health, justice and civic sectors. He is regarded as an innovative strategist and problem solver, with valued skills in the development of business cases to secure funding for major projects and in the subsequent crafting of commercial public private partnerships and other project delivery models.

In Queensland Mr McEvoy has extensive experience in the mobilisation and delivery of major projects totalling over \$30 billion, including the post-2011 floods Transport Network Reconstruction Program, Brisbane’s Clem7 tunnel and Inner City Bypass, Gold Coast Light Rail, Lady Cilento Hospital, Southbank and the Brisbane Convention Centre.

Mr McEvoy has a Bachelor of Engineering, Civil (Hons) and has participated in best practice leadership studies at Harvard Business School, the Kennedy School of Government and Melbourne Business School. He is also a graduate member of the Australian Institute of Company Directors and a past chair of the Infrastructure Association of Queensland.



MS LUCY SNELLING

*Board Member
Appointed
14 April 2017*

Experience

Ms Lucy Snelling is Chief Executive Officer of State Gas Ltd. She has Board and governance, as well as legal, government and management experience. She is an experienced leader with a strong legal and commercial background, strategic management skills and specialist expertise in resources and energy and transport infrastructure projects.

While partner of a Brisbane City law firm she worked on major gas pipeline, rail and other infrastructure development projects, as well as ongoing operational issues. In addition, she has facilitated commercial development projects at and in conjunction with rail transport to maximise urban planning and infrastructure outcomes, including across a range of transport oriented developments.

Ms Snelling co-founded the Infrastructure Association of Queensland, serving as founding Secretary, and subsequently Vice President and President. Her previous roles include acting as the State's Representative on the AirTrain Citylink project, and oversight of Stage 1 of the Springfield Road and Rail Corridor.



MR TIM ROTHWELL

*Board Member
Appointed
1 January 2019*

Experience

Mr Rothwell was appointed to the Board of the Cross River Rail Delivery Authority and a member of the Audit, Finance and Risk Committee on 1 January 2019.

Mr Rothwell retired as Chief Financial Officer of Brisbane Airport Corporation (BAC) in 2013, after 20 years with the organisation. At BAC, he was responsible for finance and governance of a \$6 billion airport business – aviation, retail, car parks, infrastructure and commercial property development and management. Responsibilities included \$3 billion plus debt raising – USPP and Australian bond issues and bank facilities, airline pricing, State Government, Brisbane City Council and other critical negotiations and liaison with regulators (Federal Department of Infrastructure, ACCC, PC, ATO).

During 1996 and 1997, Mr Rothwell was actively involved in all aspects of the Australian airport privatisation process. In 2008, he completed the Senior Executive Program at London Business School. Mr Rothwell was a key member of a senior management team that saw BAC increase its profitability significantly and Brisbane Airport win several international and national awards.

Mr Rothwell is a Board Member and Chair of the Board Audit and Risk Committee of Airservices Australia and is on the Council and Planning and Resources Committee of the University of the Sunshine Coast. He was a Board Member and inaugural Chair of the Audit, Finance and Risk Committee of Wesley Mission Queensland for ten years until 2015 and the Honorary Treasurer of the Royal National Agricultural and Industrial Association of Queensland (RNA) until 2017.

For more than five years, Mr Rothwell has been a mentor to Queensland University of Technology Executive MBA students and a lecturer to University of New South Wales undergraduates each year, as part of their Aviation Business Degree.

Prior to BAC, Mr Rothwell held senior financial, marketing, project and general roles in the United Kingdom and Australia. He has an honours degree in Economics and Accounting and qualified as an accountant with Deloitte. He is a member of the AICD and an FCA.



RACHEL HUNTER

*Board Member
Appointed
11 February 2019*

Experience

Ms Hunter is a highly regarded and accomplished Director-General and Chief Executive Officer, having worked across various portfolios.

Her distinguished career includes Director-General roles in a number of Queensland Government departments including Justice and Attorney-General, Education, Training and the Arts and most recently, the Department of State Development, Manufacturing, Infrastructure and Planning. She has also served as Queensland’s Public Service Commissioner.

Ms Hunter is currently a Deputy Chancellor with Griffith University and serves on the Trade and Investment Queensland Board and the Building Queensland Board. She has formerly chaired the Board of Jobs Queensland, providing industry and evidence-based advice on skills needs and workforce planning, and was also the Chair of Children’s Health Queensland.

Much of her career in government has been spent in portfolios with a focus on employment, skills, training, and economic growth and community resilience. She brings to the role an outcome-focused, and values-led leadership style.



FRANKIE CARROLL

*Board Member
Appointed
11 February 2019*

Experience

Frankie Carroll was appointed Under Treasurer in February 2019. Frankie has more than 30 years’ experience in both the public and private sector.

Prior to joining Queensland Treasury, he was the Director-General of the Department of Infrastructure Local Government and Planning between 2015 and 2018.

Previously, Mr Carroll was Chief Executive Officer of the Queensland Reconstruction Authority (QRA), responsible for delivering a reconstruction program worth more than \$13 billion – the largest program of its type in the nation’s history. He earlier held the position of Deputy Chief Executive and Chief Financial Officer of the QRA, commencing in 2011.

He also brings extensive executive experience in major project delivery in the water, construction, energy and financial services industries. As Chief Executive Officer of Queensland Water Infrastructure he delivered major water storage facilities to South East Queensland.

Before joining the public service in Queensland he worked for many years both in Australia and internationally in the financial services sector.

Mr Carroll is a Graduate of the Australian Institute of Company Directors, a member of the Chartered Accountants Australia and New Zealand, a Fellow of the Association of Chartered Certified Accountants and a Member of the Association of the Institute of Taxation in Ireland. He has also served on a number of key boards including Economic Development Queensland, Building Queensland and Trade and Investment Queensland.



MR NEIL SCALES
OBE

Board Member
Appointed
14 April 2017

Experience

Appointed as Director-General, Department of Transport and Main Roads in March 2013, Mr Scales previously led Queensland's public transport network as Chief Executive Officer of TransLink. Prior to joining TransLink, Mr Scales was the Chief Executive and Director-General of Merseytravel, the transport authority for Merseyside in the north of England. In this role, he was responsible for some 200 million passenger journeys per year by train, bus, ferries and through the two Mersey Tunnels.

Along with over 40 years of experience in the transport industry, Mr Scales received an Officer of the Most Excellent Order of the British Empire (OBE) for services to public transport. He was also awarded an Honorary Fellowship from Liverpool John Moores University in 2011 for his services in the region. Mr Scales was appointed as a Commissioner with the National Transport Commission (NTC) in September 2014 and was appointed to the Roads Australia Board in November 2014.

In 2015, he was the Queensland Public Sector's CEO champion against domestic violence by participating in an initiative called the Australia's CEO Challenge Race. He continued this important role in 2017. This annual drive sees business leaders raise awareness and funds for those affected by domestic violence.